# Benefit Corporations: Thoughts to Consider When Advising Clients

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# Overview: Advising Your Social Entrepreneur Client

 What are the pros and cons of forming as a benefit corporation? Why might it be a good idea? And what are the drawbacks?

• And if it is the right choice, are there special bylaw provisions or other implications that should be considered upon formation?

 On an ongoing basis, what does a benefit corp need to do that's special (annual reporting/certification, etc.)

# **Quick Refresher**

- For more complete overviews and discussion, see:
  - Entity Selection for Social Entrepreneurs Idaho Advocate, October 2019.
  - Enforcing the "Benefit" Part of a Benefit Corporation Idaho Advocate, August 2019
  - New Corporate Form Provides More Options for Social Enterprises Idaho Advocate,
     Summer 2017.
- Social entrepreneurs, in general, desire to use the for-profit business model to create benefits for the environment, workers, communities, and society as a whole while creating long-term, sustainable value for the company.
- "B Corp" & "Benefit Corporations" are related but not synonymous. A company can be one, both, or neither.
- The Benefit Corporation entity form is governed by The Business Corporation Act AND the Benefit Corporation Act.



## **Pros & Cons / Goods Reasons & Drawbacks**

- General cost/benefit analysis in entity selection applies
  - Corporation v. LLC or partnership, or 501(c)(3) v. for-profit
  - Client must engage in the standard analysis weighing pros/cons relating to ease of formation, flexibility in management, limitation of owner liability, transferability of ownership, characterization, and allocation of profits and losses, ability to fundraise, and tax considerations.



## **Pros & Cons / Goods Reasons & Drawbacks**

- **Specific:** can be good or bad depending on your views & needs & intentions. It's important to know your client and help them decide what's best for them.
  - Opting into extra statutory duties re: purpose, decision-making, third party standards, reporting, enforcement proceedings
  - Not aligned with decades of fiduciary duty / standard of conduct rules and practices
  - Creating public benefit as purpose of business shareholders, directors, workers know what they are getting into.
    - Long-term mission guides actions through capital raises, leadership transitions, sale, merger, etc.
  - Third party standards & reporting provide accountability and transparency, which leads to credibility and marketing & recruitment opportunities

# If you chose a benefit corporation: bylaws

#### Capture specific public benefit if choosing one

 low-income or underserved individuals/communities; economic opportunity beyond jobs; protecting or restoring environment; improving human health; promoting arts, sciences or advancement of knowledge; increasing flow of capital to other benefit entities

#### Clearly state duties of directors and officers to consider the impacts on:

 shareholders, employees, subsidiaries & suppliers, customers as beneficiaries of purpose, community & social factors in each community it operates in, local & global environment, short & long term interests, ability to accomplish its general public benefit purpose; and any other desired factors

#### Appoint Benefit Officer if Desired

In charge of mandatory benefit report and pursuits



# **Ongoing Special Duties**

#### Record keeping for litigation prevention & reporting

- Document important decisions to show required factors were considered in case someone brings a benefit enforcement proceeding
- Keep track of efforts, collect data, take pictures, etc. to use in Annual Benefit Report

#### Compliance with chosen 3rd party standard

• Certified B-Corp is not easy to achieve, requires recertification every two years

#### Publish Annual Benefit Report

- Describe efforts toward purpose; what went well and not so well; where money went; status of third party standard compliance; etc.
- Great marketing opportunity!



## Some local benefit corporations & Certified B Corps I've worked with . . .























# Feel free to reach out if I can help you navigate these choices with your clients!

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